

Board of Trustees Budget Principles (Adopted August 27, 2024)

- 1. Trustees to provide the Chancellor and staff with policy framework for managing an "appropriate" fund balance & structural balance.
- 2. Affirm a "student centered" approach that ensures our values of opportunity, equity, and social justice.
- 3. Compliance with accreditation standards.
- 4. Distinguish between on-going vs. one-time resources and expenses. One-time funds shall not be used to fund continuing programs or activities.
- 5. Manage all resource allocations or funding reductions systematically to maximize student equity and success.
- 6. Seek efficiencies and revenue opportunities.
- 7. Establish and maintain an employee salary and compensation structure that is competitive among the Bay 10 Community College Districts.
- 8. Maintain a minimum 7% Unrestricted General Fund reserve consistent with board policy.
- 9. Budget Stabilization Fund
 - Board authority required to access.
 - b. Access during economic downturn.
 - c. Access to avoid or delay staffing reductions for non-grant funded positions.
 - d. Replenish in healthy fiscal times.
 - e. Maintain a Budget Stabilization Fund at no less than 2.5% of the annual unrestricted general fund expenses.
- 10. Establish and maintain a balanced funding model that is centered on our mission, vision, values, Board Ends Policies, and strategic plan.
- 11. Property Tax projections will be based on 3.5% growth and will be adjusted each period based on County Tax Collector updates.
- 12. Adopted Budgets and Quarterly Reports will include long-term revenue and expenditure forecasts, enrollment trends, and financial risk analysis.
- 13. Use data to inform decision making.
- 14. Seed Student Opportunity and Access Revenue/Promise from current land-lease proceeds.
- 15. Financially plan and budget for total cost of ownership, including building-related expenses, and program-related expenses.